

2026 Industry Leader Development Program

May 11-13

Hyatt Regency Washington

Monday, May 11

- 10:00 a.m. **Registration Open**
- 12:00-12:30 p.m. **Opening Lunch & Program Overview**
- Carolyn Kramer Simons, Senior Director of State Funding Policy, ARTBA
 - Self-Introductions
- 12:30-12:45 p.m. **Welcome Remarks**
- Dave Bauer, Chief Executive Officer, ARTBA
- 12:45-2:45 p.m. **The Myths of Leadership**
- Jeff Eggers, Best-selling Author, Organizational Performance & Change Management Expert, Founder of the McChrystal Group Leadership Institute
- 2:45-3:15 p.m. **Networking Break**
- 3:15-4:00 p.m. **Pathway to Leadership: Making the Most of Your ILDP Experience**
- Chad Critcher, Senior Vice President, RS&H
 - Mike Glezer, CEO, Wagman
 - Moderator: G. Benjamin Lehr, Director of Transportation, Chen Moore & Associates
- 4:00-4:45 p.m. **The Federal-Aid Highway Program: How it Works and How it's Funded**
- Kathy Ruffalo, Principal, Ruffalo and Associates LLC
 - Dr. Alison Premo Black, Chief Economist, ARTBA
 - Moderator: Lauren Schapker, Vice President of Legislative Affairs, ARTBA
- 4:45-5:00 p.m. **Class Photo**
- 5:00-6:00 p.m. **ILDP Reception**
- 6:00-7:00 p.m. **ARTBA Federal Issues Program Opening Reception**
- Dinner on your own**

Tuesday, May 12

- 6:00-7:00 a.m. **Sunrise Fun Run/Walk on the Mall with ARTBA Chairman (optional)**

- 7:30-8:15 a.m. **Breakfast**
- 8:15-9:00 a.m. **Perspectives from the C-Suite**
- *(invited)* Tony Fassino, Group President (Retired), Caterpillar Inc.
 - Shawn Wilson, Senior Vice President, WSP
 - Moderator: Tom O’Grady, President, HNTB
- 9:15-10:30 a.m. **Federal Issues Program Opening Session**
- 10:30-11 a.m. **Networking Break**
- 11:00 a.m.-12:15 p.m. **Advocacy 101 Roundtable: Surface Transportation Reauthorization, Highway Trust Fund, Road Safety, and Regulatory Proposals**
- Prianka Sharma, Vice President and Counsel of Regulatory Affairs, ARTBA
 - Brad Sant, Senior Vice President of Safety & Education, ARTBA
 - Kat Sadeghi, Managing Director, Advisory Innovative Delivery, HNTB
- 12:15-12:30 p.m. **“No-Bad-Questions” Quarter Hour**
What’s on your mind? At the ILDP mid-point, ask us your questions about politics, policy, ARTBA or any topic.
- 12:30-2:00 p.m. **Lunch & Federal Issues Program Keynote Speaker**
- 2:00-3:00 p.m. **Break**
- 3:00-5:30 p.m. **Transportation Construction Coalition (TCC) Fly-In Legislative Briefing**
- 5:30-7:00 p.m. **TCC Reception**
- 7:00-8:30 p.m. **Class Dinner**
- Wednesday, May 13**
- 7:00-8:00 a.m. **Breakfast**
- 8:00-9:00 a.m. **Introduction to Federal Advocacy: Prep for the Trek to Capitol Hill**
- Dean Franks, Senior Vice President of Congressional Relations, ARTBA
- 9:00 a.m.-5:00 p.m. **Congressional Visits**